OPERATIONS REPORT

California Franchise Tax Board





Kathleen Connell, Chair Dean Andal, Member B. Timothy Gage, Member



1998/99

Compiled May 2000

OPERATIONS REPORT

FISCAL YEAR ENDED JUNE 30, 1999

1998-99 BOARD MEMBERS

Hon. Kathleen Connell	Controller
Hon. Dean Andal	Chair, State Board of Equalization (1998)
Hon. Johan Klehs	Chair, State Board of Equalization (1999)
Hon. B. Timothy Gage	Director of Finance
CURRENT BOA	ARD MEMBERS
Hon. Kathleen Connell	Controller
Hon. Dean Andal	Chair, State Board of Equalization

Executive Officer Gerald H. Goldberg

Hon. B. Timothy Gage Director of Finance

Prepared by: Franchise Tax Board Budget Office May 2000

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INTRODUCTION

Programs

This report presents the 1998/99 operations of the Franchise Tax Board, which administers the following programs and their components:

Tax Programs:

Personal Income Tax (PIT)
Bank and Corporation Tax (B&CT)
Non-Admitted Insurance Tax Collections

Non-Tax Collection Programs:

Inter-Agency Intercept Collections 1/
Child Support Collections
Vehicle Registration Collections
Court-Ordered Debt Collections
Industrial Health and Safety Collections
Student Loan Debt Collections

Other Non-Tax Programs:

Homeowner and Renter Assistance Political Reform Audit Contract Work

Mission Statement

The purpose of Franchise Tax Board is to collect the proper amount of tax revenue and operate programs entrusted to us, at the least cost; serve the public by continually improving the quality of our products and services; and perform in a manner warranting the highest degree of public confidence in our integrity, efficiency, and fairness.

Revenue Collection, Efficiency, Integrity, And Fairness

Since our primary responsibility is to collect revenues, we measure our success by comparing net assessments and collections to cost. We use These comparisons, found throughout this report, to allocate resources to appropriate activities.

We strive for efficiency by continuously improving the cost benefit performance of our programs. The best measure of our efficiency is the comparison of benefits to cost.

We build our reputation for integrity and fairness by producing customeroriented products and services that help taxpayers easily fulfill their obligations. Results show that our efforts in this area have improved public compliance with the tax laws. We measure our success by the volume of error corrections on self-assessed tax and non-tax debt forms.

1/ Component of Contract Work Program

Departmental

In 1998/99, the Franchise Tax Board 's expenditures totaled \$359.5 **Expenditures** million; an increase of \$7.9 million (2.3%) over the prior year. Personnel years (PY's) totaled 5,256.5, an increase of 173.8 (3.4%) over 1997/98. The change in the number of personnel years is reflective of increases to Taxpayer Assistance (73.9 PY's), Audit (122.6 PY's), Filing Enforcement (83.8 PY's) and Tax Collections (114.8 PY's), and offset by decreases to the manual processing of tax returns (-233.3 PY's).

> The following tables summarize the department's expenditures by program activity and object.

EXPENDITURES BY PROGRAM ACTIVITY A Two Year Comparison (Thousands)

	1998/99	1997/98
Tax Programs		
Personal Income Tax	\$208,776	\$194,874
Bank and Corporation Tax	128,143	135,300
Non-Admitted Insurance Tax	53	35
Total Tax Programs	\$336,972	\$330,209
Non-Tax Collection Programs	16,516	15,698
Other Non-Tax Programs	6,085	5,676
TOTAL EXPENDITURES BY PROGRAM	\$359,573	\$351,583

EXPENDITURES BY OBJECT A Two Year Comparison (Thousands)

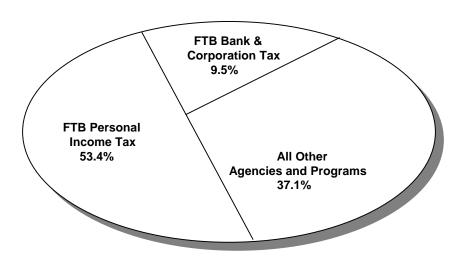
	1998/99	1997/98
Personal Services		
Salary and Wages	\$201,344	\$190,855
Benefits	57,731	55,629
Total Personal Services	\$259,075	\$246,484
Operating Expenses & Equipment	100,498	105,099
TOTAL EXPENDITURES	\$359,573	\$351,583
Reimbursements	-9,799	-12,375
NET EXPENDITURES BY OBJECT	\$349,773	\$339,208

California's General Fund^{1/}

The General Fund received \$57.5 billion in revenue from all major tax and license revenue sources. As illustrated below, the Franchise Tax Board was again a principal contributor of revenues to the General Fund. The General Fund is the state's primary funding source for general government services. At the end of fiscal year (FY) 1998/99 the General Fund had a cash surplus of \$848 million.

Major Tax and License Revenue

Fiscal Year Ended June 30, 1999



Major Tax & License Revenues (Millions)

Fis	Percent		
1998/99	1997/98	Change	Change
\$30.728.9	\$27.781.5	\$2.947.4	10.6%
5,459.2	5,587.7	-128.5	-2.3%
\$36,188.1	\$33,369.2	\$2,818.9	8.4%
21,318.8	20,109.4	1,209.4	6.0%
\$57,506.9	\$53,478.6	\$4,028.3	7.5%
	\$30,728.9 \$36,188.1 21,318.8	\$30,728.9 \$27,781.5 5,459.2 5,587.7 \$36,188.1 \$33,369.2 21,318.8 20,109.4	1998/99 1997/98 Change \$30,728.9 \$27,781.5 \$2,947.4 5,459.2 5,587.7 -128.5 \$36,188.1 \$33,369.2 \$2,818.9 21,318.8 20,109.4 1,209.4

Statistics extracted from the 1998/99 Controller's Annual Financial Report.

1/ In 1998/99, \$20.4 billion of General Fund Revenues came from Personal Income Tax withholding; a \$2 billion increase from the 1997/98 level of \$18.4 billion.

TAX PROGRAMS

The Franchise Tax Board tax program activities consist of the administration of the state's personal income tax, bank and corporation tax, and non-admitted insurance tax. The related tax program activities include taxpayer assistance and tax return processing (self-assessment activities), filing enforcement, audit, and tax collections. Tax program activities also include the collection and disbursement of voluntary contributions to the charitable organizations designated on the PIT tax returns.

In 1998/99, the tax programs administered by the Franchise Tax Board accounted for \$36.2 billion (62.9%) of the General Fund's Major Tax and License revenue.

Self-Assessment Activities

Self-assessment activities comprise all functions that facilitate and ensure voluntary compliance with the state's tax laws. Such activities include developing and distributing tax forms and instructions, assisting taxpayers, processing and storing returns, and issuing refunds.

FTB continues to improve the efficiency of self-assessed activities by applying state-of-the-art technology to taxpayer assistance and return processing functions. Technology enhancements include image-assisted data capture and electronic and telephone filing of Personal Income Tax (PIT) returns. Partnerships may file Schedule K-1 on a CD, diskette, tape cartridge, or magnetic tape reel. The credit card project was implemented and expanded to include PIT estimates and current year tax payments.

Taxpayer Assistance

Taxpayer assistance refers to all functions that provide taxpayers and tax preparers with the necessary information sources to submit timely and accurately computed documents and payments, thereby leading to better customer service. The following list contains samples of FTB's taxpayer assistance activities:

- Distribution of quarterly informational newsletters to tax preparers regarding changes in tax laws, filing procedures, and certain tax litigation rulings;
- Review and approval of commercial tax preparation software packages to assure compliance with current tax laws and reporting procedures;
- Availability of tax return forms and publications from the Internet website;
- Expansion of the Interactive Voice Response (IVR) system to 22 applications and answers to frequently asked questions covering about 140 tax topics;

In addition to the above activities, the department distributed 15.8 million tax return booklets, forms and postcards; provided for 7.9 million downloaded forms; received 513 thousand interactive voice response (IVR) phone calls; and manually responded to 1 million telephone, paper and electronic mail correspondence, and over-the-counter requests for forms, pre-filing assistance, and refund information in 1998/99.

Return Processing

Return Processing activities include:

- Receiving, cashiering, and depositing tax payments; and
- Transcribing, correcting, and filing annual tax returns and quarterly estimate payments.

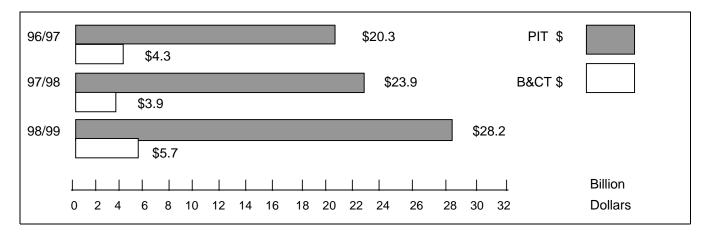
In 1998/99, the department processed 14.5 million personal income tax returns and reported self-assessments of \$28.2 billion. Of the returns processed, 8.6 million PIT returns resulted in refunds of \$4.2 billion due to withholding, prepayments, and refundable credits.

Taxpayers and tax preparers filed 1,329,000 PIT returns electronically, a 58.4 percent increase from the 1997/98 level of 839,000 returns. The increase was due to technological enhancements that allowed for the processing of more complex returns. Also in 1998/99, FTB processed 5.4 million PIT returns by an electronic image scanning system, increasing efficiency over the traditional key data entry system.

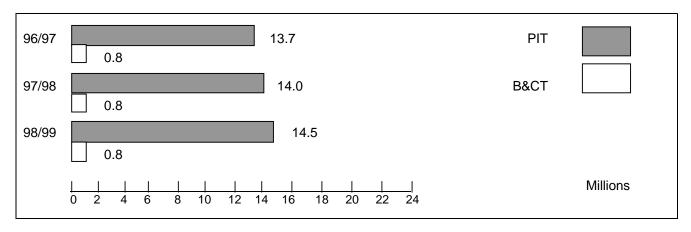
FTB processed 806,078 bank and corporation tax returns, including 474,000 bank and for-profit corporation tax returns, and 236,000 partnership and limited liability company returns for a total tax liability of \$5.7 billion. Additionally, the FTB deposited 461,000 estimate tax payments and processed 76,900 tax-exempt corporation returns in 1998/99.

Self-Assessment Activities

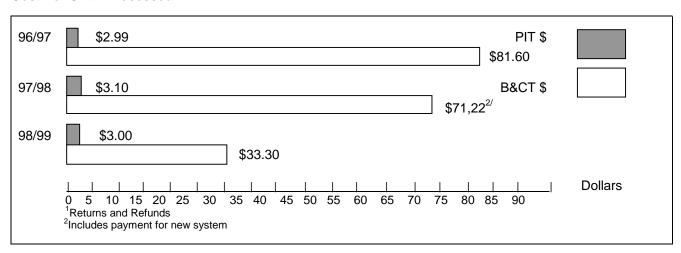
Amount of Self-Assessed Tax



Number of Returns Processed



Cost Per Unit 1/ Processed



Filing Enforcement Activities

Filing enforcement activities identify individuals and business entities that are required to file a return but have not done so. The department's filing enforcement activities include the use of over 220 million income records from various sources to identify and appropriately tax individuals and business entities that do not comply with filing requirements.

Delinquent non-filers that fail to respond to demand-to-file letters are issued tax assessments based on the income records available to the department. Net assessment dollars become part of the tax collection inventory if non-filers either fail to file their delinquent return or prove their right of exemption under the law before the protest period expires.

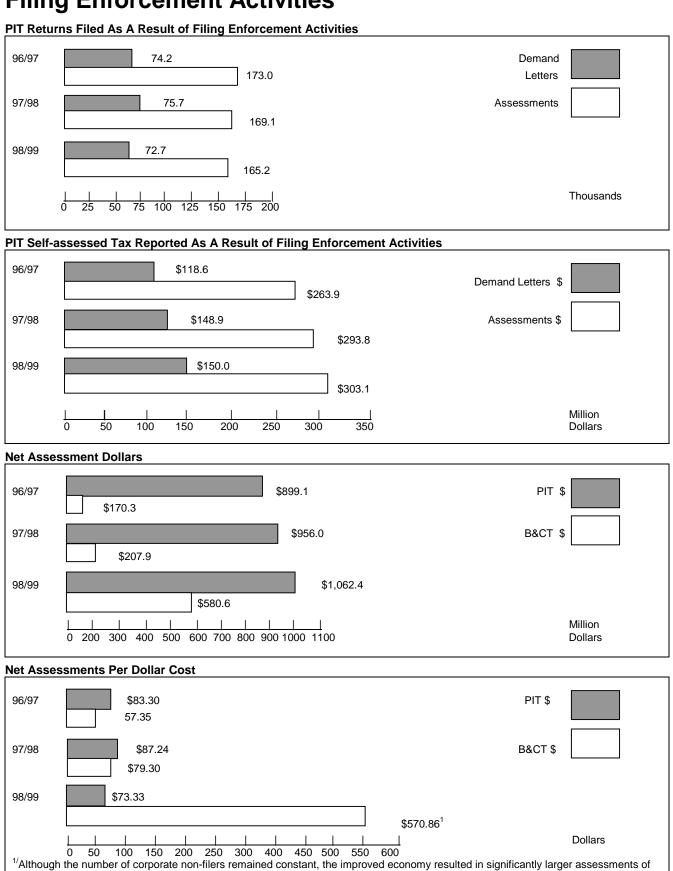
A comparison of filing enforcement activities between 1996/97 and 1997/98 is presented below. Additional filing enforcement statistics are provided in Exhibits A, C1, and C2.

RETURNS FILED AS A RESULT OF FILING ENFORCEMENT ACTIVITIES A Two Year Comparison

	1998/99	1997/98
Volumes:		
Personal Income Tax:		
Demand-to-File Letters Mailed	718,781	607,372
Returns Filed As Result of Demand Letters	72,664	75,737
Assessment Notices Issued	429,109	405,661
Returns Filed as Result of Assessment Notices	165,162	169,060
Bank & Corporation Tax:		
Demand Letters and Assessments Mailed	73,282	44,214
Returns Filed as Result of Letters and Notices	1,870	2,279
Net Assessments from No Returns Filed	92,800	152,388
Dollars Assessed (thousands)		
Personal Income Tax:		
Returns Filed as Result of Demand Letters	\$149,984	\$148,882
Returns Filed as Result of Assessment Notices	303,092	293,833
Revenues from No-Return Final Assessments	607,513	512,058
Bank & Corporation Tax:		
Returns Filed as Result of Letters and Notices	2,343	2,403
Revenues from No Return, Net Assessments	568,842	182,250
Total Assessed Dollars	\$1,631,774	\$1,139,426

Filing Enforcement Activities

non-reported income.



Tax Audit Activities

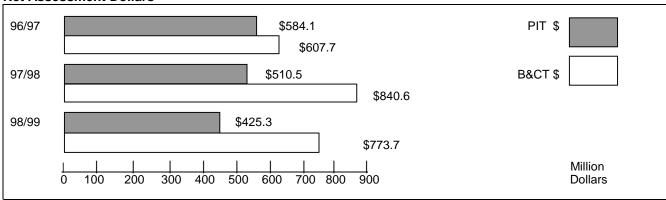
Audit activities determine the correct tax liability for individuals and business entities in accordance with the California Revenue and Tax Code. These activities include both the detailed examination of tax returns and supporting documents, and the automated verification of self-assessed tax returns during return processing.

Net audit assessment is an indicator of additional revenue available to the General Fund that had not been originally identified by the taxpayer.

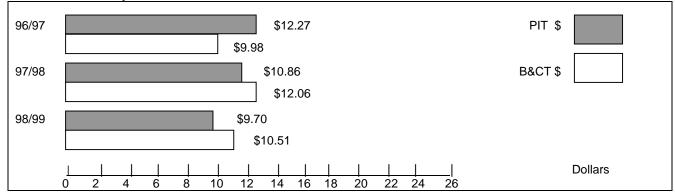
In 1998/99, net assessments from audit activities totaled \$1.2 billion and operational costs totaled \$116.3 million. This resulted in an overall benefit-to-cost ratio of \$10.31 to one. The following bar chart compares 1998/99 audit activities with those of the two prior years. Detailed information of audit assessments and costs is shown in Exhibits A, D1 and D2.

Audit Activities

Net Assessment Dollars



Net Assessments per Dollar Cost



Tax Collection Activities

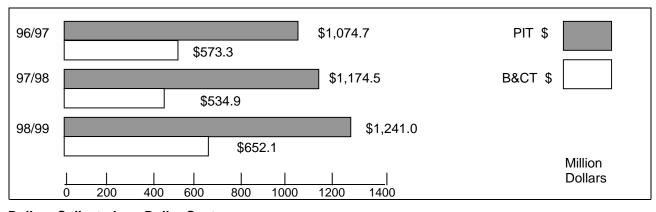
Tax collection activities involve collections of accounts receivable that are established by the department's self-assessment, audit, settlement, and filing enforcement activities. An automated billing system combined with central and field office collection staff administers collections. The automated system initiates the billing process and accounts for tax revenues collected from voluntary compliance. The department's collection staff conducts manual collection efforts to ensure that non-voluntary taxpayers contribute their fair share to the General Fund. ^{1/}

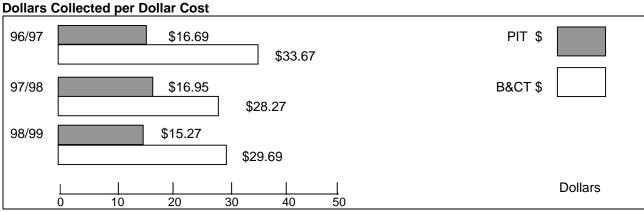
In 1998/99, \$1.9 billion was collected through automated and manual collection activities, an increase of \$0.2 million from 1997/98's level of \$1.7 billion. Total cost of operations was \$103.2 million, of which \$81.2 million was for PIT collections and \$22.0 million was for B&CT. The following chart compares 1998/99 collections with those of the two prior years. Detailed collection activity information for 1998/99 is shown in Exhibits A and E.

1/ Payments submitted by taxpayers prior to activation of the billing process are not included in 'tax collection revenues'.

Collection Activities

Dollars Collected





Settlement Activities

The Franchise Tax Board is authorized to negotiate the settlement of specific tax disputes to accelerate their resolution. The acceleration meets the department's efficiency objective by reducing otherwise lengthy and costly administrative and court litigation procedures in order to finalize assessments and claims. The settlement function also meets the department's fairness objective by providing taxpayers with the same alternative dispute resolution available at the federal level.

During fiscal year 1998/99, 121 cases were settled, sustaining \$657.2 million (88%) of the \$742.7 million in dispute. A summary of 1998/99 settlement activities is presented in the following table.

1998/99
SETTLEMENT ACTIVITIES
Revenue and Costs in Millions

	PIT	B&CT	TOTAL
Cases Completed	145	80	225
Cases Settled	77	44	121
Revenue in Dispute	\$33.9	\$708.8	\$742.7
Revenue Sustained	\$23.1	\$634.1	\$657.2
Cost	\$0.8	\$1.2	\$2.0
Revenue Sustained per Dollar Cost	\$28.88	\$528.42	\$328.60

Non-Admitted Insurance Tax Collections

The Revenue & Taxation Code, Section 13201 authorizes the Franchise Tax Board to assess and collect non-admitted insurance tax. Non-admitted insurance tax is paid by individual policyholders who purchase policies directly from insurance brokers or companies not authorized by the Secretary of State to conduct business in California. The tax is paid through quarterly returns. In 1998/00, FTB collected \$5.2 million at a cost of \$53 thousand.

Voluntary Contributions

Under the Personal Income Tax Law, taxpayers are allowed to contribute amounts in excess of their tax liability to support various charitable organizations and causes. In 1998/99, taxpayers made 433,000 contributions for a total of \$2.7 million. A comparison of contributions between 1998/99 and the prior year is presented as follows:

VOLUNTARY CONTRIBUTIONS TWO YEAR COMPARISON (Thousands)

	1998/99		199	97/98
Fund Name	Volume	Dollars	Volume	Dollars
California Election Funds 1/	0	\$0	1	\$13
California Senior Citizens	42	213	41	190
Rare & Endangered Species	66	566	69	559
State Children's Fund	66	472	67	430
Alzheimer's Research	53	357	53	330
Veteran's Memorial 1/	0	0	2	15
MexAmer.Veteran's Memorial 2/	16	52	0	0
Senior's Special Fund	5	64	5	63
Breast Cancer Research	67	464	63	377
Public School Library	46	300	51	324
Firefighter's Memorial	27	134	29	134
Drug Abuse Resistance	35	170	37	168
Military Museum	16	56	15	50
Emergency Food Assistance 2/	48	289	0	0
Total Voluntary Contributions	487	\$3,137	433	\$2,653

^{1/} Fund discontinued in tax year 1998 2/ New fund for tax year 1999

NON-TAX COLLECTION PROGRAMS

In recent years, the California State Legislature has taken steps to reduce financial debts owed to state and local governments by empowering FTB to collect debts on behalf of other agencies. The empowerment was granted to FTB for three primary reasons:

- 1. FTB is authorized by law to use effective collection remedies such as the issuance of levies against wages and bank accounts.
- 2. FTB has a large data base relating to individual and corporate assets, including wage, banking, and personal property records.
- 3. FTB's staff has extensive collection experience.

FTB's costs are reimbursed from revenues collected on behalf of the recipient agencies.

Inter-Agency Intercept Collections

Government Code Section 12419.2 authorizes the State Controller to collect debts owed by an individual to a government agency by redirecting a credit or refund due to that individual by another government agency. In 1975, FTB began providing collection services to California's state agencies by intercepting the tax refunds and California State Lottery winnings of debtors. FTB's intercept collection costs are reimbursed annually by the recipient agencies. Government Code Section 12419.2 also allows participating agencies to add collection costs to the amount the debtor owes the agency.

In 1998/99, governmental agencies received \$98.2 million from intercepted tax refunds (\$96.7 million) and lottery winnings (\$1.5 million). This represents a \$1.9 million (12%) increase from 1997/98.

Exhibit F1 provides further comparisons with the prior year's activities.

Child Support Collections

California Department of Social Services oversees the state's Child Support Enforcement Program, which is locally administered by the county district attorneys. Revenue and Tax Code, Sections 19271 - 19274 authorize the Franchise Tax Board to apply its statewide collection capabilities to collect delinquent child support on behalf of requesting district attorneys who disburse the money to custodial parents.

The program began in 1993/94, with referrals from six California counties and grew to 49 counties by June 30, 1999. In 1998/99, FTB conducted 749,000 collection actions and collected \$67.9 million. This amount does not include money attributed to FTB's collection activities paid directly to the counties by the debtors. The amount also excludes \$37.2 million collected through the Interagency Intercept Program. Non-AFDC custodial parents received \$34.4 million, while federal, state and county governments received \$41.2 million in AFDC and Foster Care reimbursement.

Additional information is provided in Exhibit F2.

Vehicle Registration Collections

Revenue and Taxation Code, Sections 10876 - 10878 authorizes the Franchise Tax Board to collect delinquent motor vehicle registration fees and penalties assessed by the Department of Motor Vehicles (DMV). Unlike FTB, DMV does not have the administrative authority to take administrative collection actions, such as bank and wage levies. Instead, DMV must file actions against debtors in small claims court.

At the end of 1998/99, FTB closed 654,000 delinquent cases and collected \$85.2 million^{1/} for the DMV while incurring collection costs of \$5.5 million. These amounts equate to an efficiency measure of \$15.52 to \$1.00 benefit-to-cost ratio. FTB's costs were reimbursed from the state's transportation, motor vehicle, and license fee accounts.

Additional information is provided in Exhibit F3.

^{1/} Does not include \$5.9 million collected through the Interagency Intercept Program.

Court-Ordered Debt Collections

Sections 19280 - 19283 of the Revenue and Taxation Code authorizes the Franchise Tax Board to collect certain criminal fines, penalties, forfeitures, restitution orders, and most Vehicle Code violation fees on behalf of superior, municipal, and justice courts that elect to contract with FTB for such collections. Individual debts must be at least 90 days delinquent and \$250 in the aggregate.

In 1998/99, 15 counties utilized FTB collection services to close delinquent accounts. In response, FTB mailed 35,000 demand-to-pay notices to delinquent debtors, 53,600 levies were placed on debtors' wages, and 400 bank levies were issued. As a result, the Court-Ordered Debt Collections Program collected \$6.4 million at a cost of \$814,677, or a benefit-to-cost ratio of \$7.85 to \$1.00.

Industrial Health and Safety Collections

The Department of Industrial Relations (DIR) is responsible for enforcing workplace health and safety standards under the authority of the California Labor Code. It does so by obtaining judgments to collect fees, delinquent wages, and penalties. In accordance with Section 19290 of the Revenue and Taxation Code, DIR transferred responsibility for collecting delinquent fees, wages, penalties, and interest to the Franchise Tax Board through an interagency contractual agreement. Section 19290.1, added in 1995, further authorized FTB to collect unpaid DIR assessments and penalties from employers with worker's compensation insurance who have the worst safety records and the most preventable accidents.

In 1998/99, 2,590 delinquent cases were referred to from the DIR to FTB for collections. FTB collected and transferred \$911,000 to DIR at a cost of \$107,672 and a benefit-to-cost ratio of \$8.46 to \$1.00.

Student Loan Collections

Chapter 1001, Statutes of 1996 authorized FTB to collect delinquent student loans on behalf of the California Student Aid Commission (CSAC). In 1998/99, FTB mailed 50,000 demand-to-pay notices to delinquent debtors, placed 466 levies on debtors' bank accounts, and issued 193,000 levies on wages. As a result, the Student Loan Collections Program collected \$23 million at a cost of \$2.4 million, or a benefit-to cost ratio of \$9.62 to \$1.00.

Additional information is provided in Exhibit F4.

OTHER NON-TAX PROGRAMS

Homeowner and Renter Assistance

The Homeowner and Renter Assistance (HRA) program provides partial reimbursement of property taxes or rent paid by eligible senior citizens, disabled, and blind individuals as provided by the Senior Citizens Property Tax Assistance Law. The principle program activities include designing and distributing claim forms and instructions, providing advisory services to claimants, and processing claims.

In 1998/99, FTB processed 151,040 HRA claim requests representing an increase of -9.3% above the prior year's volume of 166,571. Claims allowed in 1998/99 totaled \$12.3 million, of which \$11.1 million was given to qualified renters and \$1.2 million to eligible homeowners. The department responded to 45,000 IVR telephone calls, 75,000 manually answered calls, correspondence and in-person contact requests for assistance.

A comparison of 1998/99 HRA activities with those of the prior year is provided in Exhibit G1.

Political Reform Audit

The Political Reform Act of 1974 requires complete public disclosure of receipts and expenditures by political candidates and lobbyists. As a result, the act authorizes FTB to conduct, on behalf of the Fair Political Practices Commission, randomly selected field audits of reports, statements, and issues to ensure accuracy and completeness. FTB also investigates and reports information to the commission regarding the delinquent non-filing of such reports and statements.

During the year of 1998/99, 261 audits were completed of which 77 audits related to political candidate and campaign committees, 4 audits related to lobbying entities, 149 audits of ballot measures and general political action committees, and 31 statewide measures.

Exhibit G2 illustrates the different audit emphasis between the election year 1997/98 and the non-election year of 1998/99.

Contract Work

FTB is able to provide high quality processing services to other governmental entities utilizing sophisticated data processing equipment and skilled personnel. Data processing services include CPU batch processing, disk storage, data guidance, and software support. Within the confines of confidentiality rules, FTB also assists governmental agencies to determine eligibility for various services by providing information such as income verification, tax liability, and filing status.

FTB's contractual service costs are reimbursed by the respective governmental entities. In 1998/99, Contract Work reimbursements totaled \$9.8 million.

EXHIBITS

The details of the 1998/99 operations of the Franchise Tax Board are presented in the Exhibits of this report.

Exhibits A through A3 present schedules of operations and costs related to all program activities.

Exhibit A displays 1998/99 operations and costs by net assessment activities, collection activities, and non-revenue producing activities. Exhibits A1 and A2 present departmental costs and paid hours by program and organization. Exhibit A3 presents a comparison of selected statistics since fiscal year 1963/64.

Exhibit B through E present detailed schedules of operations and costs related to Tax Program activities.

Exhibit B displays provides data related to Self-assessment Activities, Exhibits C1 and C2 display Filing Enforcement Activities, Exhibits D1 and D2 relate to Tax Audit Activities, and Exhibit E presents Tax Collection Activities.

Exhibits F1 through F4 present schedules of operations and costs related to Non-Tax Collection Programs.

Exhibits F1 through F4 include Inter-Agency Intercept Collections, Child Support Collections, Vehicle Registration Collections, and Student Loan Debt Collections.

Exhibits G1 and G2 present schedules relating to Other Non-Tax Programs.

Exhibits G1 and G2 consist of Homeowner and Renter Assistance and Political Reform Audits.

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Exhibit A: All ProgramsSchedule of Assessments, Collections and Other Activities

Fiscal Year Ended June 30, 1999

1/ Apportioning In-State Field + Apportioning Out-of-State Field

Parameter Andrews	Revenue	Cost	Measurement
Program Activities:	Measurement	(Exhibit A1)	per Dollar Cost
NET ASSESSMENT ACTIVITIES:			
Personal Income Tax			
Filing Enforcement Assessment Activities	\$1,060,589,443	\$11,206,173	\$94.64
Filing Enforcement Residency Determination	\$1,000,369,443 2,656	120,647	\$0.02
Investigations	1,842,009	3,161,172	\$0.58
Audit Assessment Activities	1,042,009	3,101,172	φυ.ου
Mathematical Verification	69,471,584	8,409,674	\$8.26
Desk Audits	73,472,852	14,403,166	\$5.10
Federal Audit Reports	234,491,989	6,708,372	\$34.96
Field Audits	47,867,660	14,229,387	\$3.36
Total PIT Net Assessment Activities	\$1,487,738,193	\$58,238,591	
Bank & Corporation Tax			
Filing Enforcement Activities	\$580,588,360	\$1,001,973	\$579.45
Audit Assessment Activities			
Mathematical Verification	25,040,870	3,520,882	\$7.11
Federal Audit Reports	124,690,208	1,815,275	\$68.69
Non-Apportioning Central Office	8,263,011	2,601,791	\$3.18
Non-Apportioning Field	35,638,340 8,707,554	13,521,821	\$2.64 \$4.00
Apportioning Central Office	8,787,554 F70, F08,054	4,555,101	\$1.93
Apportioning Field 1/	570,598,051 722,423	45,814,336 1,795,547	\$12.45 \$0.40
Exempt Corporation Audits Total B&CT Net Assessment Activities	\$1,354,328,817	\$74,626,726	φ0.40
TOTAL NET ASSESSMENT ACTIVITIES	\$2,842,067,010	\$132,865,317	\$21.39
TOTAL NET ASSESSMENT ACTIVITIES	Ψ2,042,007,010	Ψ102,000,017	Ψ21.55
COLLECTION ACTIVITIES:			
Tax Programs			
Personal Income Tax			
Tax Collections	\$1,240,999,053	\$81,270,399	\$15.27
Voluntary Contributions	3,136,737	64,569	\$48.58
Bank and Corporation Tax			
Tax Collections	652,058,163	21,964,972	\$29.69
Non-Admitted Insurance Tax	5,234,446	53,348	\$98.12
Non-Tax Collection Programs	00.400.700	704.440	0405.04
Inter-Agency Intercept Collections	98,198,708	724,110	\$135.61
Child Support Collections	67,894,827	6,990,811 5,486,859	\$9.71 \$15.52
Vehicle Registration Collections Court-ordered Debt Collections	85,155,660 6,351,476	814,677	\$7.80
DIR Industrial Health & Safety Collections	911,206	107,672	\$8.46
Student Loan Debt Collections	23,020,127	2,391,928	\$9.62
TOTAL COLLECTION ACTIVITIES		\$119,869,345	\$18.21
TOTAL COLLECTION ACTIVITIES	\$2,182,960,403	\$119,009,343	φ10.21
OTHER ACTIVITIES:			
Personal Income Tax Program			
Self-Assessment Activities		\$68,405,217	
Settlement Activities		797,177	
Bank & Corporation Tax Program		- ,	
Self-Assessment Activities		30,321,242	
Settlement Activities		1,229,877	
Homeowners & Renters Assistance Program		2,437,913	
Political Reform Audit Program		1,238,190	
Contract Work Program		2,408,735	
TOTAL OTHER ACTIVITIES		\$106,838,351	
TOTAL PROGRAM ACTIVITY COST		\$359,573,013	
TOTAL PROGRAM ACTIVITY COST			

Exhibit A1: All Programs Statement of Operation Costs Fiscal Year Ended June 30, 1999

Tax Programs			Executive		Technology & Research		Legal
Personal Income Tax Self-Assessment Activities \$72,424 \$1,368,489 \$973,642 Return Forms \$115,577 \$898,303 \$76,568 Return Forms \$125,777 \$898,303 \$76,568 Return Forms \$125,777 \$898,303 \$76,568 Return Forms \$129,377 \$1,117,809 \$0.00 \$1,177,524 \$0.00 \$1,077,	Tax Programs						
Legislation and Development \$ 72.44\$ \$ 1.388.489 \$ 973.642 Return Forms \$ 115.677 \$ 888.303 \$ 78.582 Return Forms \$ 12.9378 \$ 1.117.909 \$ 0.0000 \$ 0.0000 \$ 0.0000 \$ 0.0000 \$ 0.0000 \$							
Return Froms 115,677 889,8303 78,888 Return Processing 229,378 1,117,909 0 Estimate Processing 21,934 81,971 0 Taxpayer Assistance 197,350 737,524 0 Claims 19,822 74,077 0 Information Exchange 2,276 11,121 1 Filling Enforcement 1,266 4,289,394 \$ 1,052,230 Residence Determination 1,266 4,732 0 Investigation 3,31,80 124,037 0 Math Verlication 8,82,69 3,38,078 \$ 0 Desk Audits 151,177 1,372,785 2,45,233 Field Audits Reports 70,412 266,720 3,0352 Field Audits Reports 70,412 266,720 3,0352 Felderal Audit Reports 8,367 1,4353 1,4353 3,4354,248 3,555,88 Tax Collections 8,367 2,232,389 2,042,333 5,555 Satisface 8,367 2,042,343	Self-Assessment Activities						
Return Processing 229,378 1,117,909 0 Estimate Processing 21,934 81,971 0 Claims 19,360 737,524 0 Information Exchange 2,976 11,121 0 Filing Enforcement \$ 759,461 \$ 1,268,289,394 \$ 1,052,230 Filing Enforcement \$ 117,622 \$ 1,800,360 \$ 0 Residence Determination \$ 1268 4,732 0 Investigation \$ 1286 4,732 0 Mudit Activities \$ 152,068 \$ 1,2037 0 Desk Audifs 151,177 1,372,786 2,452,333 Federal Audif Reports 70,412 266,720 300,325 Filed Audits 149,353 1,365,838 5,555,807 Tax Collections \$ 459,211 \$ 3,343,421 \$ 2,568,807 Settement Authority \$ 3,367 \$ 1,270 752,271 Voluntary Contributions \$ 3,565,807 \$ 3,270 752,271 Voluntary Contributions \$ 3,565,807 \$ 1,270 752,271 </td <td>Legislation and Development</td> <td>\$</td> <td>72,424</td> <td>\$</td> <td>1,368,489</td> <td>\$</td> <td>973,642</td>	Legislation and Development	\$	72,424	\$	1,368,489	\$	973,642
Estimate Processing 21,934 81,971 0 Taxpayer Assistance 197,350 737,524 0 Claims 19,822 74,077 0 Information Exchange 2,976 11,121 0 Filing Enforcement \$ 17,622 1,800,360 \$ 0 Filing Enforcement \$ 117,622 1,800,360 \$ 0 Residence Determination 1,266 4,732 0 Investigation 33,180 124,037 0 Audit Activities 5 152,068 \$ 338,078 \$ 0 Math Verification \$ 88,269 \$ 338,078 \$ 0 Eederal Audit Reports 70,412 266,720 300,932 Field Audits 149,353 1,368,638 50,555 Settlement Authority 8,367 31,270 752,271 Voluntary Contributions 709 2,502 0 Settlement Authority 8,367 31,270 752,271 Voluntary Contributions 709 2,502 5,615 Return Processing </td <td>Return Forms</td> <td></td> <td>115,577</td> <td></td> <td>898,303</td> <td></td> <td>78,588</td>	Return Forms		115,577		898,303		78,588
Taxpayer Assistance Claims 19,350 (2,76) 737,524 (1,10) 0 Claims Information Exchange Information Exchange Information Exchange Information Exchange Information Informati	Return Processing		329,378		1,117,909		0
Claims 19.82	Estimate Processing		21,934		81,971		0
Information Exchange	Taxpayer Assistance				737,524		0
Filing Enforcement							0
Filing Enforcement	Information Exchange						
Filing Enforcement \$ 117,622 \$ 1,800,360 \$ 0 0 Residence Determination 1,266 \$ 4,732 \$ 0 0 Audit Activities \$ 152,068 \$ 1,929,129 \$ 0 0 Audit Activities \$ 152,068 \$ 1,929,129 \$ 0 0 Audit Activities \$ 151,177 \$ 1,372,785 \$ 2,452,383 Federal Audit Reports 70,412 266,720 300,932 Filind Flores \$ 459,211 \$ 3,343,421 \$ 3,255,875 Tax Collections \$ 459,211 \$ 3,343,421 \$ 3,255,875 Tax Collections \$ 459,211 \$ 3,343,421 \$ 3,255,875 Tax Collections \$ 459,211 \$ 3,250,223 \$ 10,474,088 \$ 55,145 Settlement Authority \$ 3,87 \$ 3,250,223 \$ 2,005,800 \$ 5,118,521 Bank and Corporation Tax \$ 2,232,839 \$ 2,005,800 \$ 5,118,521 Bank and Corporation Tax \$ 2,232,839 \$ 2,005,800 \$ 5,118,521 Bank and Corporation Tax \$ 141,122 \$ 858,144 Return Forms \$ 17,086 \$ 63,854 \$ 54,675 Return Forms \$ 17,086 \$ 63,854 \$ 54,675 Return Forms \$ 17,086 \$ 63,854 \$ 54,675 Return Forcessing \$ 2,593 \$ 12,993 \$ 0 0 Estimate Processing \$ 2,593 \$ 12,993 \$ 0 0 Estimate Processing \$ 2,593 \$ 1,257,185 \$ 0 0 Estimate Processing \$ 3,36,885 \$ 1,257,185 \$ 0 0 Filing Enforcement \$ 10,517 \$ 171,660 \$ 67,827 Non-Apportioning - Field 41,1926 5 530,337 \$ 912,819 Audit Activities \$ 19,053 7 1,205 \$ 78,27 Non-Apportioning - Field 41,1926 5 530,337 \$ 94,106 \$ 47,811 \$ 292,066 207,199 Apportioning - Field 47,811 292,066 207,199 Apportion		\$	759,461	\$	4,289,394	\$	1,052,230
Residence Determination 1,266 4,732 0 0 0 0 0 0 0 0 0							
Investigation		\$		\$	1,800,360	\$	0
Audit Activities 152,068 \$ 1,929,129 \$ 0 Math Verification \$ 88,269 \$ 333,078 \$ 2,452,333 Federal Audit Reports 70,412 266,720 300,932 Felderal Audit Reports 70,412 266,720 300,932 Field Audits 149,353 1,368,638 50,555 Tax Collections \$ 853,023 \$ 10,474,018 \$ 3,258,875 Settlement Authority 8,367 2,202 752,271 Voluntary Contributions 709 2,502 5,118,521 Bank and Corporation Tax 8 2,232,839 \$ 20,068,804 5,118,521 Bank and Corporation Tax 8 110,214 459,054 5,118,521 Bank and Corporation Tax 8 110,214 459,054 5,118,521 Bank and Corporation Tax 8 110,214 459,054 5,118,521 Bank and Corporation Tax 110,214 459,054 5,118,521 Bank and Corporation Tax 110,214 459,054 5,118,521 Bank and Corporations 10,214 <t< td=""><td>Residence Determination</td><td></td><td></td><td></td><td></td><td></td><td>0</td></t<>	Residence Determination						0
Audit Activities	Investigation						
Math Verification \$ 88,269 \$ 338,078 \$ 2,482,393 Federal Audit Reports 70,412 266,720 300,932 Field Audits 149,353 1,365,838 505,550 Tax Collections \$ 459,211 \$ 3,343,421 \$ 3,258,875 Settlement Authority 8,367 31,270 752,271 Voluntary Contributions \$ 2,232,839 \$ 20,069,804 \$ 5,118,521 Bank and Corporation Tax \$ 2,232,839 \$ 20,069,804 \$ 5,118,521 Bank and Corporation Tax \$ 2,232,839 \$ 20,069,804 \$ 5,118,521 Bank and Corporation Tax \$ 2,232,839 \$ 20,069,804 \$ 5,118,521 Bank and Corporation Tax \$ 35,598 \$ 141,132 \$ 888,144 Return Processing 17,086 63,854 5,4675 Return Processing 2,988 23,497 0 Estimate Processing 2,988 23,497 0 Claims 5 326,885 \$ 125,989 \$ 912,819 Filing Enforcement 10,577 171,650 0 Audit Activi		\$	152,068	\$	1,929,129	\$	0
Desk Audits	Audit Activities			· ·	_		
Federal Audit Reports	Math Verification	\$	88,269	\$	338,078	\$	0
Field Audits	Desk Audits		151,177		1,372,785		2,452,393
Tax Collections \$ 459,211 \$ 3,343,421 \$ 3,258,876 Settlement Authority 8,367 \$ 12,70 752,271 Voluntary Contributions 709 2,232 3 2,005,804 \$ 55,145 Bank and Corporation Tax Self-Assessment Activities Self-Assessment Activities \$ 35,958 \$ 141,132 \$ 858,144 Return Forms \$ 17,086 63,854 54,675 Return Processing \$ 110,214 459,054 0 Estimate Processing \$ 2,398 234,97 0 Taxpayer Assistance 92,048 311,745 0 Claims \$ 326,885 \$ 1257,819 9 912,819 Filing Enforcement \$ 33,715 \$ 125,899 9 912,819 Filing Enforcement \$ 33,715 \$ 125,999 \$ 912,819 Audit Activities \$ 33,715 \$ 125,999 \$ 0 Pederal Audit Reports \$ 9,03 71,205 57,827 Non-Apportioning - Central Office 27,309 105,003 189,760 Non-Apportioning - Field 47,811	Federal Audit Reports		70,412		266,720		300,932
Tax Collections \$ 459,211 \$ 3,343,421 \$ 3,258,875 Settlement Authority 8,367 10,744,088 \$ 55,145 Settlement Authority 8,367 31,270 752,271 Voluntary Contributions \$ 2,232,839 \$ 20,069,804 \$ 5,118,521 Bank and Corporation Tax \$ 2,232,839 \$ 20,069,804 \$ 5,118,521 Beturn Forms 17,086 63,854 5,4675 Return Processing 110,214 459,054 0 Return Processing 110,214 459,054 0 Estimate Processing 2,398 23,497 0 Taxpayer Assistance 92,048 311,745 0 Claims 98,181 25,537 0 Filing Enforcement 10,517 171,650 0 Audit Activities 33,715 125,999 \$ 912,819 Federal Audit Reports 19,053 71,205 57,827 Non-Apportioning - Central Office 27,309 105,003 189,760 Apportioning - Field 41,926 530,397	Field Audits		149,353		1,365,838		505,550
Tax Collections		\$	459,211	\$	3,343,421	\$	
Settlement Authority Voluntary Contributions 8,367 (709) (2,202) (2,502) (2,006),804 752,271 (2,006),804 752,271 (2,006),804 752,271 (2,006),804 752,271 (2,006),804 752,271 (2,006),804 752,271 (2,006),804 \$5,118,521 Bank and Corporation Tax Self-Assessment Activities Self-Assessment Activities \$35,958 \$141,132 \$858,144 Resturn Froms \$17,086 63,854 \$54,675 \$46,754 \$46,006 <t< td=""><td>Tax Collections</td><td>\$</td><td></td><td>\$</td><td>10,474,088</td><td>\$</td><td>55,145</td></t<>	Tax Collections	\$		\$	10,474,088	\$	55,145
Voluntary Contributions	Settlement Authority		8,367				752,271
Sank and Corporation Tax Self-Assessment Activities Legislation and Development \$ 35,958 \$ 1411,132 \$ 858,144 Return Froms 17,086 63,854 54,675 Return Processing 110,214 459,054 0 0 Estimate Processing 2,398 23,497 0 0 Garden Froms 69,181 258,537 0 0 Garden Froms 69,181 259,899 5 0 Garden Froms 69,181 259,999 5 0 Garden Froms 69,083 71,205 57,827 69,083 71,205 71	Voluntary Contributions		· ·				· _
Bank and Corporation Tax Self-Assessment Activities Legislation and Development \$ 35,958 \$ 141,132 \$ 858,144 Return Forms 17,086 63,854 54,675 Return Forcessing 110,214 459,054 0.0 Estimate Processing 2,398 23,497 0.0 Taxpayer Assistance 92,048 311,745 0.0 Claims 69,181 258,537 0.0 Taxpayer Assistance 10,517 171,650 0.0	•	\$	2,232,839	\$	20,069,804	\$	5,118,521
Self-Assessment Activities 35,958 \$ 141,132 \$ 858,144 Return Forms 17,086 63,854 54,675 Return Processing 110,214 459,054 0 Estimate Processing 2,398 23,497 0 Estimate Processing 92,048 311,745 0 Claims 69,181 258,537 0 Claims 3326,885 1,257,819 912,819 Filing Enforcement 10,517 171,650 0 Audit Activities 10,517 171,650 0 Math Verification \$ 33,715 125,999 \$ 0 Federal Audit Reports 19,053 71,205 57,827 Non-Apportioning Central Office 27,309 105,003 189,760 Non-Apportioning Field 141,926 530,397 94,106 Apportioning Field 47,811 292,066 207,169 Apportioning Field 473,312 1,768,840 1,497,577 Exempt Corporations 23,547 2,734,201 1,182	Bank and Corporation Tax		· · · · ·				· · ·
Legislation and Development \$ 35,958 \$ 141,132 \$ 858,144 Return Forms 17,086 63,854 54,675 Return Forcessing 110,214 459,054 0.0 0							
Return Forms 17,086 63,854 54,675 Return Processing 110,214 459,054 0 Estimate Processing 2,398 23,497 0 Taxpayer Assistance 92,048 311,745 0 Claims 69,181 258,537 0 Claims 3326,885 \$ 1,257,819 912,819 Filing Enforcement 10,517 717,650 0 Audit Activities 833,715 \$ 125,999 \$ 0 Math Verification \$ 33,715 \$ 125,999 \$ 0 Federal Audit Reports 19,053 71,205 57,827 Non-Apportioning - Central Office 27,309 105,003 189,760 Apportioning - Field 141,926 530,397 94,106 Apportioning - Field 473,312 1,768,840 1,497,577 Exempt Corporations 230,547 2,734,201 1,497,577 Exempt Corporations 230,547 2,734,201 1,1812 Settlement Authority 12,909 48,242 1,002,525		\$	35.958	\$	141.132	\$	858.144
Return Processing	·	*		*		*	·
Estimate Processing 2,388 23,497 0 1 1 1 1 1 1 1 1 1							·
Taxpayer Assistance Claims 92.048 69.181 69.181 258.537 311,745 0 255.537 0 0 255.537 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Claims	•						
Sacrostation							
Filling Enforcement Audit Activities 10,517 171,650 0 Audit Activities Math Verification \$ 33,715 \$ 125,999 \$ 0 Federal Audit Reports 19,053 71,205 57,827 Non-Apportioning Central Office 27,309 105,003 189,760 Non-Apportioning Field 141,926 530,397 94,106 Apportioning Field 47,811 292,066 207,169 Apportioning Field 473,312 1,768,840 1,497,577 Exempt Corporations 18,846 70,431 6,372 Exempt Corporations 18,846 70,431 6,372 Settlement Authority 12,909 48,242 1,002,525 Settlement Authority 12,909 48,242 1,002,525 Solution-Admitted Insurance Tax 498 2,356 0 Non-Admitted Insurance Tax 7,600 28,403 9,098,488 Non-Tax Collection Program 7,600 28,403 0 Child Support Collections 73,756 509,706 7,986	Ciamo	\$		\$		\$	
Audit Activities Math Verification \$ 33,715 \$ 125,999 \$ 0 Federal Audit Reports 19,053 71,205 57,827 Non-Apportioning - Central Office 27,309 105,003 189,760 Non-Apportioning - Central Office 47,811 292,066 207,169 Apportioning - Field 473,312 1,768,840 1,497,577 Exempt Corporations 18,846 70,431 6,372 Exempt Corporations 230,547 2,963,941 \$ 2,052,811 Tax Collections 230,547 2,734,201 11,812 Settlement Authority 12,909 48,242 1,002,525 Non-Admitted Insurance Tax 498 2,356 0 Non-Tax Collection Program 3,576,167 27,248,013 9,098,488 Non-Tax Collection Program 73,756 509,706 7,986 Vehicle Registration Collections 7,561 370,756 0 Court-ordered Debt Collections 8,513 31,816 0 Olla Industrial Health & Safety 1,029 3,845	Filing Enforcement	Ψ		Ψ		Ψ	
Math Verification \$ 33,715 \$ 125,999 \$ 0 Federal Audit Reports 19,053 71,205 57,827 Non-Apportioning Central Office 27,309 105,003 189,760 Non-Apportioning Field 141,926 530,397 94,106 Apportioning Central Office 47,811 292,066 207,169 Apportioning Field 47,312 7,431 6,372 Exempt Corporations 18,846 70,431 6,372 Exempt Corporations 12,909 48,242 1,002,525 Non-Admitted Insurance Tax 498 2,2356 2,356 Non-Tax Collection Program 7,600 28,403 \$ 0 Child Support Coll			10,017		171,000		O .
Federal Audit Reports		\$	33 715	\$	125 999	\$	0
Non-Apportioning Central Office Non-Apportioning Field		Ψ		Ψ		Ψ	
Non-Apportioning Field							
Apportioning - Central Office Apportioning - Field Apportioning - Fiel							
Apportioning Field Exempt Corporations 473,312 1,768,840 70,431 6,377 1,497,577 Exempt Corporations 18,846 70,431 \$ 2,052,811 \$ 2,963,941 \$ 2,052,811 Tax Collections 230,547 2,734,201 11,812 \$ 11,812 Settlement Authority 12,909 48,242 1,002,525 \$ 1,002,525 Non-Admitted Insurance Tax 498 2,356 0 0 \$ 3,979,967 Non-Tax Collection Program \$ 3,576,167 27,248,013 \$ 9,098,488 Inter-Agency Intercept Collections \$ 7,600 \$ 28,403 \$ 0 Child Support Collections 73,756 509,706 7,986 Vehicle Registration Collections 57,261 370,756 0 Court-ordered Debt Collections 8,513 31,816 0 DIR Industrial Health & Safety 1,029 3,845 0 Student Loan Debt Collections 23,956 461,813 264 Student Loan Debt Collections 23,956 461,813 264 Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 Other Contracts 6 63,647 409,816 \$ 0	Apportioning Central Office						·
Exempt Corporations 18,846 70,431 6,372 Tax Collections 230,547 2,963,941 \$ 2,052,811 Settlement Authority 12,909 48,242 1,002,525 Non-Admitted Insurance Tax 498 2,356 3,979,967 Non-Tax Collection Program 1,442,830 7,7248,013 \$ 9,098,488 Inter-Agency Intercept Collections 7,600 28,403 \$ 0 Child Support Collections 73,756 509,706 7,986 Vehicle Registration Collections 57,261 370,756 0 Court-ordered Debt Collections 8,513 31,816 0 DIR Industrial Health & Safety 1,029 3,845 0 Student Loan Debt Collections 23,956 461,813 264 Other Non-Tax Programs 25,536 133,639 \$ 0 Homeowners & Renters Assistance 25,536 133,639 \$ 0 Political Reform Audit 12,828 47,951 0 Other Contracts 663,647 409,816 \$ 0							
Tax Collections							· · ·
Tax Collections 230,547 2,734,201 11,812 Settlement Authority 12,909 48,242 1,002,525 Non-Admitted Insurance Tax 498 2,356 3,979,967 Non-Tax Collection Program 1nter-Agency Intercept Collections 7,600 28,403 \$ 0 Child Support Collections 73,756 509,706 7,986 Vehicle Registration Collections 57,261 370,756 0 Court-ordered Debt Collections 8,513 31,816 0 DIR Industrial Health & Safety 1,029 3,845 0 Student Loan Debt Collections 23,956 461,813 264 Ther Non-Tax Programs 1,029 3,845 0 Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 Other Contracts 563,647 409,816 5 0	Exempt Corporations	•		•		•	
Settlement Authority 12,909 48,242 1,002,525 Non-Admitted Insurance Tax 498 2,356 0 Non-Tax Collection Program 3,576,167 \$ 27,248,013 \$ 9,098,488 Non-Tax Collections Program 7,600 \$ 28,403 \$ 0 Child Support Collections Collections 73,756 509,706 7,986 Vehicle Registration Collections 57,261 370,756 0 Court-ordered Debt Collections 8,513 31,816 0 DIR Industrial Health & Safety 1,029 3,845 0 Student Loan Debt Collections 23,956 461,813 264 Politer Non-Tax Programs \$ 172,115 1,406,339 8,250 Other Non-Tax Programs \$ 25,536 \$ 133,639 \$ 0 Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 Other Contracts \$ 63,647 409,816 \$ 0	Tay Collections	Ψ	- 1-	Ψ		Ψ	, , -
Non-Admitted Insurance Tax							
Non-Admitted Insurance Tax 498 2,356 0 Non-Tax Collection Program 3,576,167 \$ 27,248,013 \$ 9,098,488 Inter-Agency Intercept Collections \$ 7,600 \$ 28,403 \$ 0 Child Support Collections 73,756 509,706 7,986 Vehicle Registration Collections 57,261 370,756 0 Court-ordered Debt Collections 8,513 31,816 0 DIR Industrial Health & Safety 1,029 3,845 0 Student Loan Debt Collections 23,956 461,813 264 Tother Non-Tax Programs \$ 172,115 1,406,339 \$ 8,250 Other Non-Tax Programs \$ 25,536 \$ 133,639 \$ 0 Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 Other Contracts \$ 63,647 409,816 \$ 0	Settlement Authority	©		•		•	
Non-Tax Collection Program	Non Admitted Incurance Tay	Ψ		Ψ		Ψ	
Non-Tax Collection Program	Non-Admitted insurance Tax	S		\$		Q	
Inter-Agency Intercept Collections \$ 7,600 \$ 28,403 \$ 0 Child Support Collections 73,756 509,706 7,986 Vehicle Registration Collections 57,261 370,756 0 Court-ordered Debt Collections 8,513 31,816 0 DIR Industrial Health & Safety 1,029 3,845 0 Student Loan Debt Collections 23,956 461,813 264 Student Loan Debt Collections 57,261 370,756 0 Other Non-Tax Programs 1,029 3,845 264 Student Loan Debt Collections 23,956 461,813 264 Student Loan Debt Collections 5,2536 133,639 8,250 Other Non-Tax Programs 13,639 0 Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 Student Loan Debt Collections 25,283 228,226 0 Collections 28,400 20,280 20,280 20,280 Collections 28,500	Non-Tay Collection Program	Ψ	0,070,107	Ψ	21,240,010	Ψ	0,000,400
Child Support Collections 73,756 509,706 7,986 Vehicle Registration Collections 57,261 370,756 0 Court-ordered Debt Collections 8,513 31,816 0 DIR Industrial Health & Safety 1,029 3,845 0 Student Loan Debt Collections 23,956 461,813 264 Tother Non-Tax Programs 1,406,339 8,250 Homeowners & Renters Assistance \$ 25,536 133,639 \$ 0 Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 \$ 63,647 409,816 \$ 0	Inter Agency Intercent Collections	œ	7 600	c	29 402	c	0
Vehicle Registration Collections 57,261 370,756 0 Court-ordered Debt Collections 8,513 31,816 0 DIR Industrial Health & Safety 1,029 3,845 0 Student Loan Debt Collections 23,956 461,813 264 * 172,115 1,406,339 8,250 Other Non-Tax Programs Homeowners & Renters Assistance \$ 25,536 133,639 \$ 0 Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 * 63,647 409,816 \$ 0		Φ		Φ		Φ	
Court-ordered Debt Collections 8,513 31,816 0 DIR Industrial Health & Safety 1,029 3,845 0 Student Loan Debt Collections 23,956 461,813 264 * 172,115 1,406,339 8,250 Other Non-Tax Programs Homeowners & Renters Assistance \$ 25,536 133,639 \$ 0 Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 \$ 63,647 409,816 \$ 0							
DIR Industrial Health & Safety 1,029 3,845 0 Student Loan Debt Collections 23,956 461,813 264 \$ 172,115 1,406,339 8,250 Other Non-Tax Programs Homeowners & Renters Assistance Political Reform Audit \$ 25,536 133,639 \$ 0 Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 \$ 63,647 409,816 \$ 0	Court ordered Debt Collections				,		
Student Loan Debt Collections 23,956 461,813 264 \$ 172,115 \$ 1,406,339 \$ 8,250 Other Non-Tax Programs Homeowners & Renters Assistance \$ 25,536 \$ 133,639 \$ 0 Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 \$ 63,647 \$ 409,816 \$ 0							
Other Non-Tax Programs \$ 172,115 \$ 1,406,339 \$ 8,250 Homeowners & Renters Assistance Political Reform Audit Other Contracts \$ 25,536 \$ 133,639 \$ 0 Other Contracts 25,283 47,951 0 \$ 63,647 \$ 409,816 \$ 0	,		· ·				
Other Non-Tax Programs Homeowners & Renters Assistance \$ 25,536 \$ 133,639 \$ 0 Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 \$ 63,647 \$ 409,816 \$ 0	Student Loan Debt Collections	_				_	
Homeowners & Renters Assistance \$ 25,536 \$ 133,639 \$ 0 Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 \$ 63,647 \$ 409,816 \$ 0		\$	1/2,115	\$	1,406,339	\$	8,250
Political Reform Audit 12,828 47,951 0 Other Contracts 25,283 228,226 0 \$ 63,647 \$ 409,816 \$ 0			_	·	_		
Other Contracts 25,283 228,226 0 \$ 63,647 \$ 409,816 \$ 0		\$		\$		\$	
\$ 63,647 \$ 409,816 \$ 0	Political Reform Audit		12,828		47,951		0
<u> </u>	Other Contracts		25,283	_	228,226	_	0
Total Departmental Costs \$ 3,811,929 \$ 29,064,168 \$ 9,106,738		\$	63,647	\$	409,816	\$	
	Total Departmental Costs	\$	3,811,929	\$	29,064,168	\$	9,106,738
	•				<u> </u>		<u> </u>

		Acco	unts Receivable						
Audit		& Tax	Policy Services	(Operations		Departmental		Totals
\$	84,637	\$	1,660,772	\$	2,678,974	\$	67,384	\$	6,906,322
Ψ	04,037	Ψ	1,171,135	Ψ	863,104	Ψ	7,645,668	Ψ	10,772,375
	264		1,284,197		23,824,245		1,342,574		27,898,567
	0		10,311		1,975,490		32		2,089,738
	49,907		4,650,408		11,946,699		984,304		18,566,192
	591,694		9,245		1,190,598		3,069		1,888,505
	0		1,388		267,991		42		283,518
\$	726,502	\$	8,787,456	\$	42,747,101	\$	10,043,073	\$	68,405,217
\$	14,166	\$	1,934,641	\$	6,723,702	\$	615,683	\$	11,206,173
	11,152		590		40		102,867		120,647
_	21,557	•	2,357,587	_	317,884		306,927	_	3,161,172
\$	46,875	\$	4,292,818	\$	7,041,626	\$	1,025,477	\$	14,487,993
\$	0	\$	41,170	\$	7,702,365	\$	239,792	\$	8,409,674
	8,221,605		340,153		1,864,829		224		14,403,166
	5,237,307		603,335		197,771		31,895		6,708,372
_	7,503,317		71,186		2,174,760		2,459,382		14,229,386
\$	20,962,229	\$ \$	1,055,844	\$ \$	11,939,725	\$ \$	2,731,293	\$ \$	43,750,598
\$	10,429	\$	31,466,123	\$	7,714,060	\$	30,697,531	\$	81,270,399
	1,093		3,903		262		11		797,177
•	0 24 747 129	•	331 45,606,475	Φ.	61,027 69,503,801	•	0 44,497,385	•	64,569 208,775,953
\$	21,747,128	\$	45,606,475	\$	69,503,601	\$	44,497,365	\$	206,775,953
\$	78,471	\$	1,672,540	\$	639,243	\$	346	\$	3,425,834
*	0	*	452,632	•	366,181	*	673,441	*	1,627,869
	547,092		111,590		9,272,344		163		10,500,457
	0		1,119		201,459		3		228,476
	579,185		460,810		5,439,806		1,063,939		7,947,533
	4,050,791		51,542		880,447		1,280,575		6,591,073
\$	5,255,539	\$	2,750,233	\$	16,799,480	\$ \$	3,018,467	\$	30,321,242
	640		328,072		389,777	\$	101,317		1,001,973
\$	483	\$	15,726	\$	3,344,908	\$	51	\$	3,520,882
	1,560,109		8,887		38,009		60,185		1,815,275
	1,354,144		12,737		900,719		12,119		2,601,791
	4,926,374		67,328		1,010,618		6,751,072		13,521,821
	1,441,953		22,300		2,536,114		7,688		4,555,101
	23,219,151		230,908		10,778		18,613,770		45,814,336
	0	_	110,019	_	1,588,992		887		1,795,547
\$	32,502,214	\$	467,905	\$	9,430,138	\$	25,445,772	\$	73,624,753
	29,151		11,214,362		1,668,499		6,076,400		21,964,972
\$	159,726 37,947,270	•	6,020 14,766,592	•	405 28,288,299	•	50 34,642,006	\$	1,229,877 128,142,817
	0	\$	232	\$	50,261	\$	1		53,348
\$	59,694,398	\$	60,373,299	\$	97,842,361	\$	79,139,392	\$	336,972,118
\$	0	\$	155,433	\$	12,730	\$	519,944	\$	724,110
	113		4,111,519		743,387		1,544,344		6,990,811
	0		3,362,564		286,494		1,409,784		5,486,859
	0		599,791		98,937		75,620		814,677
	0		80,562		3,076		19,160		107,672
\$	0 113	\$	1,348,505 9,658,374	\$	316,559 1,461,183	\$	240,831 3,809,683	\$	2,391,928 16,516,057
\$	2,850	\$	345,282	\$	1,623,685	\$	306,921	\$	2,437,913
	0		1,092,254		4,066		81,091		1,238,190
2	<u>1</u> 2,851	2	25,857 1,463,393	•	1,813,600 3,441,351	2	315,768 703,780	•	2,408,735 6,084,838
\$	59,697,362	\$ \$		\$ \$		\$ \$		\$	6,084,838
D.	ຉໟ , ຉໟ / , Ა Ⴆ∠	Ф	71,495,066	Ф	102,744,895	Ф	83,652,855	\$	359,573,013

Exhibit A2: All Programs Statement of Paid Hours and Personnel Years

Fiscal Year Ended June 30, 1999

		Technology	
	Executive	& Research	Legal
Tax Programs			
Personal Income Tax Self-Assessment Activities			
	628	23,959	5,909
Legislation and Development Return Forms	245	9,353	2,307
Return Processing	2,441	9,333 93,175	22,979
Estimate Processing	192	93,173 7,325	1,806
Taxpayer Assistance	1,608	61,378	15,137
Claims	1,000	6,608	1,630
Information Exchange	27	994	245
Information Exchange	5,314	202,792	50,013
Filing Enforcement	3,314	202,192	30,013
Filing Enforcement	969	36,995	9,123
Residence Determination	1	41	10
Investigation	261	9.942	2,452
IIIVestigation	1,231	46,978	11,585
Audit Activities	1,231	40,970	11,303
Math Verification	749	28,588	7,050
Desk Audits	1,323	50,484	12,451
Federal Audit Reports	613	23,396	5,770
Field Audits	1,068	23,396 40.754	10.051
Fleid Addits			
Tay Callections	3,753	143,222	35,322
Tax Collections	4,481	171,009	42,175
Settlement Authority	73	1,275	29,960
Voluntary Contributions	6	237	58
-	14,858	565,513	169,113
Bank and Corporation Tax			
Self-Assessment Activities			
Legislation and Development	315	12,007	2,961
Return Forms	84	3,208	791
Return Processing	964	36,805	9,077
Estimate Processing	21	801	198
Taxpayer Assistance	627	23,911	5,897
Claims	481	18,353	4,526
Ciairis	2,492	95,085	23,450
Filing Enforcement	82	3,136	551
Audit Activities	02	3,130	331
Math Verification	295	11,259	2,777
Federal Audit Reports	161	6,140	1,514
Non-Apportioning Central Office			
	238	9,075	2,238
Non-Apportioning Field	488	18,625	4,593
Apportioning Central Office	418	15,938	3,931
Apportioning Field	2,430	92,756	23,875
Exempt Corporations	165	6,290	1,551
	4,195	160,083	40,479
Tax Collections	1,427	54,453	13,429
Settlement Authority	113	1,232	40,320
	8,309	313,989	118,229
Non-Admitted Insurance Tax	3	167	43
	23,170	879,669	287,385
Non-Tax Collection Program		<u> </u>	
Inter-Agency Intercept Collections	20	761	188
Child Support Collections	444	16,957	4,182
Vehicle Registration Collections	286	10,893	2,687
Court Ordered Debt Collections	71	2,704	667
DIR Industrial Health & Safety	10	385	95
Student Loan Debt Collection	246	9,373	2,312
	1,077	41,073	10,131
Other Non-Tax Programs	004	40.000	0.400
Homeowner's & Renter's Assistance	264	10,062	2,482
Political Reform Audit	80	3,071	757
Other Contracts	164	9,045	2,329
Total Bald Harma	508	22,178	5,568
Total Paid Hours	24,755	942,920	303,084

Audit	Accounts Receivable & Tax Policy Services	Operations	Totals	Personnel Year Totals
			_	
48,846	66,336	127,616	273,294	132.9
19,068	25,895	49,816	106,684	51.9
189,960	257,975	496,294	1,062,824	516.9
14,933	20,280	39,015	83,551	40.6
125,135	169,939	326,929	700,126	340.5
13,472	18,296	35,198	75,377	36.7
2,026	2,751	5,291	11,334	5.5
413,440	561,472	1,080,159	2,313,190	1,125.0
75,425 84	102,431 115	197,058 221	422,001 472	205.3
20,269	27,527	52,955	113,406	0.2 55.2
95,778	130,073	250,234	535,879	260.7
			· · ·	
58,283	79,151	152,272	326,093	158.6
102,925	139,777	268,901	575,861	280.1
47,697	64,775	124,615	266,866	129.8
83,088	112,837	217,077	464,875	226.1
291,993 348,644	396,540	762,865	1,633,695 1,950,658	794.6 948.7
346,644 170	473,476 157	910,873 237	31,872	946. <i>7</i> 15.5
483	656	1,261	2,701	1.3
1,150,508	1,562,374	3,005,629	6,467,995	3,145.8
., .00,000	.,002,01	3,000,020	6, 101,000	5, 1.0.0
24,479	33,243	63,953	136,958	66.6
6,541	8,882	17,089	36,595	17.8
75,036	101,903	196,040	419,825	204.2
1,633	2,217	4,265	9,135	4.4
48,749	66,203	127,361	272,748	132.7
37,417	50,814	97,758	209,349	101.8
193,855	263,262	506,466	1,084,610	527.5
6,394	8,684	16,706	35,553	17.4
22,954	31,173	59,970	128,428	62.5
12,517	16,999	32,702	70,033	34.1
18,501	25,125	48,336	103,513	50.3
37,971 32,493	51,566 44,127	99,204 84,891	212,447 181,798	103.3 88.4
189,105	256,815	494,060	1,058,041	514.5
12,824	17,416	33,506	71,752	34.9
326,365	443,221	852,669	1,826,012	888.0
111,017	150,766	290,044	621,136	302.1
6,392	490	624	49,171	23.9
644,023	866,423	1,666,509	3,616,482	1,758.9
339	460	880	1,892	0.9
1,794,870	2,429,257	4,673,019	10,086,369	4,905.6
1,551	2,106	4,050	8,676	4.2
34,571	46,949	90,319	193,422	94.1
22,210	30,162	58,023	124,261	60.4
5,512	7,486	14,402	30,842	15.0
784	1,065	2,048	4,387	2.1
19,109 83,737	25,950 113,718	<u>49,922</u> 218,764	106,912 468,500	51.9 227.7
20,514	27,859	53,595	114,776	55.8
6,261	8,502	16,357	35,028	17.0
18,441	25,046	48,190	103,215	50.4
45,216	61,407	118,142	253,019	123.2
1,923,823	2,604,382	5,009,925	10,807,888	5,256.5

Exhibit A3: All Programs

Selected Historical Statistics

Fiscal Years Ended June 30, 1964 through June 30, 1999

Fiscal _		TAX PROGRAMS									
Year	Total R		Volume	Self Asses	sed 1/	•	nentally Asse	ssed 1/	TOTAL		
ended 6-30	File PIT	ed B&CT 3/	of PIT Refunds	Tax Liability	Cost	Filing Enforce.	Audit	Cost	TAXES ASSESSED	COST	
_											
1964	5,043	281	12	\$642	\$4	\$9	\$32	\$7	\$684	\$11	
1965	5,150	248	24	\$706	\$5	\$10	\$39	\$7	\$755	\$12	
1966	5,340	253	20	\$777	\$5	\$12	\$36	\$7	\$825	\$12	
1967	5,673	262	21	\$874	\$6	\$12	\$43	\$7	\$929	\$13	
1968	5,629	269	22	\$1,463	\$7	\$10	\$46	\$7	\$1,519	\$13	
1969	5,587	289	68	\$1,614	\$7	\$13	\$48	\$9	\$1,675	\$14	
1970	5,841	292	32	\$1,670	\$8	\$29	\$61	\$10	\$1,760	\$16	
1971	5,969	324	127	\$1,696	\$9	\$30	\$70	\$11	\$1,795	\$18	
1972	5,895	306	221	\$1,776	\$12	\$26	\$92	\$13	\$1,893	\$23	
1973	7,239	327	4,360	\$2,375	\$20	\$34	\$95	\$12	\$2,503	\$29	
1974	7,824	382	5,975	\$2,475	\$20	\$40	\$95	\$15	\$2,610	\$32	
1975	8,207	394	5,678	\$3,378	\$20	\$7	\$111	\$13	\$3,495	\$32	
1976	8,376	405	5,650	\$4,027	\$23	\$23	\$125	\$15	\$4,175	\$37	
1977	8,909	394	5,972	\$4,326	\$24	\$17	\$154	\$18	\$4,496	\$40	
1978	9,287	434	6,245	\$5,377	\$27	\$51	\$232	\$20	\$5,660	\$45	
1979	9,836	478	7,768	\$6,227	\$29	\$78	\$171	\$22	\$6,475	\$50	
1980	10,739	542	8,079	\$7,560	\$34	\$79	\$235	\$26	\$7,875	\$57	
1981	10,950	645	8,452	\$8,880	\$41	\$102	\$280	\$29	\$9,263	\$67	
1982	11,346	677	8,224	\$9,947	\$30	\$164	\$368	\$33	\$10,479	\$60	
1983	11,395	961	7,624	\$9,361	\$29	\$213	\$459	\$35	\$10,034	\$61	
1984	11,340	725	5,773	\$10,284	\$32	\$219	\$483	\$39	\$10,986	\$69	
1985	11,976	704	6,908	\$12,303	\$38	\$164	\$568	\$45	\$13,034	\$80	
1986	12,140	707	7,292	\$13,261	\$40 2/	\$275	\$540	\$53	\$14,075	\$91	
1987	12,821	930	6,926	\$15,713	\$41	\$300	\$683	\$60	\$16,696	\$99	
1988	13,082	803	8,057	\$15,571	\$48	\$342	\$808	\$61	\$16,721	\$107	
1989	13,702	779	8,641	\$17,537	\$51	\$334	\$893	\$62	\$18,764	\$112	
1990	14,167	807	8,951	\$18,689	\$57	\$527	\$832	\$67	\$20,048	\$124	
1991	14,651	755	7,467	\$19,053	\$67	\$393	\$926	\$73	\$20,372	\$140	
1992	14,643	764	7,793	\$20,790	\$70	\$330	\$1,101	\$78	\$22,220	\$147	
1993	14,431	731	9,194	\$20,164	\$65	\$963	\$991	\$91	\$22,119	\$156	
1994	13,699	749	7,347	\$22,017	\$72	\$153	\$1,168	\$103	\$23,338	\$175	
1995	13,407	775	7,469	\$21,939	\$74	\$667	\$1,055	\$116	\$23,661	\$192	
1996	13,791	724	7,462	\$25,816	\$95	\$1,130	\$1,058	\$119	\$28,004	\$214	
1997	13,902	756	7,643	\$24,605	\$107	\$1,176	\$1,216	\$130	\$26,997	\$237	
1998	14,317	765	7,784	\$27,834	\$112	\$1,164	\$1,351	\$122	\$30,349	\$234	
1999	14,498	806	8,628	\$33,977	\$100	\$1,643	\$1,199	\$135	\$36,819	\$235	

^{1/} All amounts in millions.

^{2/} Included in Self-Assessed and Departmentally-Assessed Activities

^{3/} Includes Partnerships and Limited Liability Company returns

TOTAL TAXES OLLECTED	COST	NON- TAX COLLECTED	COST	HRA Claims Processed	HRA Costs	Political Reform Audit Costs	Other Contract Costs	TOTAL Department Cost
3/	3/							\$11
3/	3/							\$12
3/	3/							\$12
3/	3/							\$13
\$17	\$2			35	\$0			\$15
\$27	\$2			83	\$1			\$17
\$35	\$2			68	\$1			\$19
\$48	\$2			66	\$1			\$20
\$59	\$3			189	\$1			\$26
\$67	\$3			329	\$2			\$34
\$68	\$4			330	\$2			\$37
\$109	\$7			328	\$2	\$1	\$1	\$41
\$131	\$8			317	\$2		\$1	\$50
\$193	\$9			362	\$2		\$2	\$55
\$244	\$10			254	\$3	\$2	\$2	\$61
\$310	\$10			526	\$2		\$2	\$65
\$282	\$11			519	\$3	\$1	\$4	\$76
\$368	\$13			601	\$3		\$3	\$88
\$476	\$17			476	\$2		\$3	\$83
\$579	\$18			424	\$2		\$3	\$85
\$564	\$19			367	\$2	\$1	\$3	\$93
\$735	\$23			344	\$2	\$1	\$4	\$109
\$736	\$27			312	\$2		\$3	\$124
\$964	\$34			282	\$2		\$2	\$139
\$1,024	\$38			259	\$2		\$2	\$151
\$1,193	\$43			241	\$2		\$3	\$160
\$1,176	\$52			237	\$2	\$1	\$2	\$181
\$1,169	\$56			216	\$2		\$2	\$200
\$1,382	\$62			195	\$2	\$1	\$2	\$214
\$1,232	\$65		\$1	180	\$1	\$1	\$2	\$226
\$1,432	\$69	\$60	\$8	166	\$2		\$2	\$256
\$1,704	\$83	\$66	\$11	170	\$2	\$1	\$2	\$290
\$1,459	\$83	\$180	\$13	113	\$2		\$2	\$315
\$1,648	\$82	\$153	\$12	165	\$2		\$4	\$338
\$1,718	\$88	\$267	\$16	167	\$2		\$3	\$344
\$1,893	\$103	\$274	\$16	151	\$2	\$1	\$2	\$359

Exhibit B: Tax Programs Self-Assessment Activities

Statement of Return Processing Activities

Fiscal Year Ended June 30, 1999

		Personal		Bank &		
	I	ncome Tax		Corporation Tax 1/		Total
Tax Revenue						
Gross Self-Assessed Tax	\$3:	2,861,981,480		\$6,961,106,133		\$39,823,087,613
Refunds Allowed		4,177,178,540		-1,213,792,872		-5,390,971,412
Net Self-Assessed Tax	2	8,684,802,940	-	5,747,313,261		34,432,116,201
Returns Filed As a Result of Filing						
Enforcement Activities		-453,076,369	-	-2,343,001		-455,419,370
Voluntarily Reported Self-Assessed Tax	\$2	8,231,726,571	=	\$5,744,970,260	:	\$33,976,696,831
Units Processed						
Number of Returns Processed		14,498,432		806,078		15,304,510
Number of Refunds Processed		8,628,348	-	104,448		8,732,796
Total Number of Units Processed	_	23,126,780	=	910,526	=	24,037,306
Cost of Returns and Refunds Processed		\$29,787,072		\$17,091,530		\$46,878,602
Cost of Total Self-Assessed Activities		\$68,405,217		\$30,321,242		\$98,726,459
Paid Hours of Returns and Refunds Processed		1,138,201		629,174		1,767,375
Paid Hours of Total Self-Assessed Activities		2,313,190		1,084,610		3,397,800
Statistics	•	22 ==	•	27.42	•	22.55
Total Cost per Paid Hour	\$	29.57	\$	27.96	\$	29.06
Total Paid Hours Per Unit Processed		0.10		1.19		0.14
Total Paid Hours Per Return Processed Total Cost Per Unit Processed	c	0.16 2.96	æ	1.35 33.30	¢	0.22 4.11
Average Tax Per Return	\$ \$	2.96 1,947.23	\$ \$	7,127.06	\$ \$	2,220.04
Average Refund Allowed Per Claim	э \$	1,947.23 484.12	\$ \$	11,621.03	э \$	617.32
Average Nerunu Alloweu Fer Claim	Φ	404.12	Φ	11,021.03	Φ	017.32

^{1/} Does not include the 76,852 Exempt Organization returns filed.

Exhibit C1: Tax Programs Filing Enforcement Activities Comparative Schedule of Net Assessments

	Net Assessments			Percent	
	1998/99	1997/98	Change	Change	
Personal Income Tax					
Filing Enforcement					
Returns Filed As A Result of:					
Demand-to-File Letters	\$149,984,288	\$148,881,921	\$1,102,367	0.7%	
Assessment Notices	303,092,081	293,832,687	9,259,394	3.2%	
Final Assessments Due to:	, ,	, ,	-,,		
No Return Filed	607,513,074	512,058,118	95,454,956	18.6%	
Subtotal Filing Enforcement	\$1,060,589,443	\$954,772,726	\$105,816,717	11.1%	
Residency Determination	2,656	-19,467	22,123	-113.6%	
Investigations	1,842,009	1,264,844	577,165	45.6%	
Total Personal Income Tax	\$1,062,434,108	\$956,018,103	\$106,416,005	11.1%	
Bank & Corporation Tax					
Filing Enforcement					
Returns Filed As A Result of:					
Letters & Assessments	\$2,343,001	\$2,403,820	-\$60,819	-2.5%	
Final Assessments Due to:					
No Return Filed	568,842,068	182,249,891	386,592,177	212.1%	
Subtotal Filing Enforcement	\$571,185,069	\$184,653,711	386,531,358	209.3%	
Investigations	44	25,812	-25,768	-99.8%	
Secretary of State Penalty	9,402,500	23,255,623	-13,853,123	-59.6%	
Revivor	747	4,903	-4,156	-84.8%	
Total Bank & Corporation Tax	\$580,588,360	\$207,940,049	\$372,648,311	179.2%	
Total Filing Enforcement Programs	\$1,643,022,468	\$1,163,958,152	\$479,064,316	41.2%	
	#45 400 000	* 40 500 744	\$4,000,050		
Cost of Filing Enforcement Activities	\$15,489,966 \$400.07	\$13,580,714	\$1,909,252		
Cost Benefit Ratio	\$106.07	\$85.71	\$20.36		
Paid Hours for Filing Enforcement	F74 400	455 404	440.004		
Activities	571,432	455,131	116,301		

Exhibit C2: Tax Programs Filing Enforcement Activities

Comparative Schedule of Returns Filed

	Demand L	etters and					
	Assessmen	its Issued	Returns	s Filed	Amount Tax Assessment		
	1998/99	1997/98	1998/99	1997/98	1998/99	1997/98	
Personal Income Tax							
Demand Letters	718,781	607,372	72,664	75,737	\$149,984,288	\$148,881,921	
Assessment Notices	429,109	405,661	165,162	169,060	303,092,081	293,832,687	
Subtotal Final Assessments Due to:	1,147,890	1,013,033	237,826	244,797	\$453,076,369	\$442,714,608	
No Returns Filed	191,283	160,864			607,513,074	512,058,118	
Total Personal Income Tax	1,339,173	1,173,897	237,826	244,797	\$1,060,589,443	\$954,772,726	
Bank & Corporation Tax							
Demand Letters Mailed 1/	56,492	30,788					
Assessment Notices Issued	16,790	13,426					
Subtotal Final Assessments Due to:	73,282	44,214	1,870	2,279	\$2,343,001	\$2,403,820	
No Returns Filed	94,670	154,667			568,842,068	182,249,891	
Total Bank & Corporation Tax	167,952	198,881	1,870	2,279	\$571,185,069	\$184,653,711	
Total Tax Programs	1,507,125	1,372,778	239,696	247,076	\$1,631,774,512	\$1,139,426,437	

^{1/} The Bank & Corporation Tax system does not differentiate between returns filed voluntarily and those filed as a result of demand-to-file letters.

Exhibit D1: Tax Programs Tax Audit Activities

Comparative Schedule of Net Assessments

-	Net Asses		Percent	
	1998/99	1997/98	Change	Change
Personal Income Tax			-	
Desk Audit	\$73,472,852	\$65,748,724	\$7,724,128	11.7%
Federal Audit Reports	234,491,989	340,397,536	-105,905,547	-31.1%
Field Audits	47,867,660	28,709,761	19,157,899	66.7%
Subtotal	\$355,832,501	\$434,856,021	(\$79,023,520)	-18.2%
Mathematical Verification	69,471,584	75,646,472	-6,174,888	-8.2%
Total Personal Income Tax	\$425,304,085	\$510,502,493	(\$85,198,408)	-16.7%
Bank & Corporation Tax				
Federal Audit Reports Non-Apportioning Audits	\$124,690,208	\$89,091,168	\$35,599,040	40.0%
Central Office	8,263,011	5,727,028	2,535,983	44.3%
Field	35,638,340	15,641,639	19,996,701	127.8%
Apportioning Audits				
Central Office	8,787,554	6,456,854	2,330,700	36.1%
Field	570,598,051	683,328,317	-112,730,266	-16.5%
Exempt Corporation Audits	722,423	27,521,202	-26,798,779	-97.4%
Subtotal	\$748,699,587	\$827,766,208	-\$79,066,621	-9.6%
Mathematical Verification	25,040,870	12,829,779	12,211,091	95.2%
Total Bank & Corporation Tax	\$773,740,457	\$840,595,987	-\$66,855,530	-8.0%
Total Tax Programs	\$1,199,044,542	\$1,351,098,480	(\$152,053,938)	-11.3%
Total Returns Audited	15,081,994	14,735,126	346,868	2.4%
Total Returns Changed	2,476,906	2,743,891	-266,985	-9.7%
Cost of Operation	\$117,375,351	\$114,101,241	\$3,274,110	
Paid Hours	3,459,707	3,171,105	288,602	9.1%
Statistics				
Cost Per Paid Hour	\$33.93	\$35.98	\$11.34	
Net Assessments Per Dollar Cost	\$10.22	\$11.84	-\$46.44	
Cost Per Return Audited	\$79.50	\$91.69	-\$438.36	
Returns Audited Per Paid Hour	4.4	4.6	1.2	
Net Assessment Per Return Changed	\$484.09	\$492.40	\$569.52	
% Return Changes to Returns Audited	16.42%	18.62%	-76.97%	

Exhibit D2: Tax Programs Tax Audit Activities

Comparative Schedule of Returns Audited

	Change	s to Tax	No Chang	ges to Tax	Total Audits	
	1998/99	1997/98	1998/99	1997/98	1998/99	1997/98
Personal Income Tax						
Desk Audit	240,461	358,396	494,147	175,515	734,608	533,911
Federal Audit Reports	144,101	138,106	2,860	2,212	146,961	140,318
Field Audits	1,189	1,449	2,158	1,177	3,347	2,626
Subtotal	385,751	497,951	499,165	178,904	884,916	676,855
Mathematical Verification	2,075,981	2,090,513	12,090,924	11,746,240	14,166,905	13,836,753
Total Personal Income Tax	2,461,732	2,588,464	12,590,089	11,925,144	15,051,821	14,513,608
Bank & Corporation Tax						
Federal Audit Reports Non-Apportioning Audits	2,481	3,673	551	1,317	3,032	4,990
Central Office	486	391	453	448	939	839
Field	58	36	728	372	786	408
Apportioning Audits						
Central Office	791	1,025	510	555	1,301	1,580
Field	831	1,022	192	238	1,023	1,260
Exempt Corporation Audits	945	4,636	887	1,680	1,832	6,316
Subtotal	5,592	10,783	3,321	4,610	8,913	15,393
Mathematical Verification	9,582	144,644	11,678	61,481	21,260	206,125
Total Bank & Corporation Tax	15,174	155,427	14,999	66,091	30,173	221,518
Total Tax Programs	2,476,906	2,743,891	12,605,088	11,991,235	15,081,994	14,735,126

Exhibit E: Tax Programs Tax Collection Activities

Statement of Tax Collection Activities

Fiscal Year Ended June 30, 1999

	Personal Income Tax	Bank & Corporation Tax	Total
Collection Revenue			
Beginning Total Available for			
Collection (7/1/98)	\$3,460,196,699	\$585,866,401	\$4,046,063,100
Added During 1998/99	2,928,973,803	1,167,337,969	4,096,311,772
Abated During 1998/99	-928,463,927	-255,962,220	-1,184,426,147
Total Available for Collection Accounts Collected:	\$5,460,706,575	\$1,497,242,150	\$6,957,948,725
Accounts Collected. Automated 1/	\$798,230,243	\$534,317,883	¢4 222 540 426
Manual 2/	. , ,	. , ,	\$1,332,548,126
Manual 2/	442,768,810	117,740,280	560,509,090
Total Collected	\$1,240,999,053	\$652,058,163	\$1,893,057,216
Discharged	614,282,099	61,637,905	675,920,004
Total Accounts Closed	\$1,855,281,152	\$713,696,068	\$2,568,977,220
Ending Total Available for			
Collection (6/30/99)	\$3,605,425,423	\$783,546,082	\$4,388,971,505
Collection Accounts	007.750	050.040	4.054.075
Total Number of Accounts (7/1/98)	997,759	256,616	1,254,375
Total Number of Accounts (6/30/99)	949,744	290,166	1,239,910
Change in Collection Accounts	-48,015	33,550	-14,465
Cost of Operation	\$81,270,399	\$21,964,972	\$103,235,371
Paid Hours	1,950,658	621,136	2,571,794
Statistics			
Cost Per Paid Hour	\$41.66	\$35.36	\$40.14
Tax Collected Per Dollar Cost	\$15.27	\$29.69	\$18.34
Percentage of Available Inventory Collected	22.7%	43.6%	27.2%
Percentage of Amount Available Closed Percent Change between Beginning	34.0%	47.7%	36.9%
and Ending Inventory	4.2%	33.7%	8.5%

^{1/} Automated billing and voluntary payments by taxpayers.

^{2/} Tax Collector activities to secure payment from non compliant taxpayers.

Exhibit F1: Non-Tax Collection Program Inter-Agency Intercept Collections

Comparative Schedule of Collection Activities

	Fiscal Year Ended	Fiscal Year Ended		Percent
	June 30, 1999	June 30, 1998	Change	Change
Participating Agency Types:				
State agencies				
City agencies	76	76	0	0.0%
County agencies	25	22	3	13.6%
Federal agencies	46	49	-3	-6.1%
1 odorar agonoloo	1	1	0	0.0%
Total Participants	•	•	· ·	0.070
rotai raitioipanto	148	148	0	0.0%
Collection Volumes				3.37.
State agencies				
City agencies	384,123	293,096	91,027	31.1%
County agencies	20,891	12,155	8,736	71.9%
Federal agencies	87,634	68,197	19,437	28.5%
r daerar agendes	3,793	96,518	-92,725	-96.1%
Total Collection Volumes	3,133	33,313	0_,0	00.170
	496,441	469,966	26,475	5.6%
Collection Revenues				
State agencies				
City agencies	\$80,348,186	\$56,164,465	\$24,183,721	43.1%
County agencies	2,550,098	1,371,499	1,178,599	85.9%
Federal agencies	13,770,409	8,777,707	4,992,702	56.9%
Total Collection Revenues	1,530,015	29,994,151	-28,464,136	-94.9%
	\$98,198,708	\$96,307,822	\$1,890,886	2.0%
Cost of Operation				
·	\$724,110	\$155,230	\$568,880	
Paid Hours	,		. ,	
	8,676	4,935	3,741	
Statistics	•	•	,	
Cost Per Paid Hour				
Revenue Collected Per Dollar Cost	\$83.46	\$31.45	\$152.07	
Revenue Collected Per Paid Hour	\$135.61	\$620.42	\$3.32	
Average Revenue Per Volume	\$11,318.43	\$19,515.26	\$505.45	
•	\$197.81	\$204.93	\$71.42	

Exhibit F2: Non-Tax Collection Program Child Support Collections

Comparative Schedule of Collection Activities

	Fiscal Year	Fiscal Year		_
	Ended	Ended		Percent
	June 30, 1999	June 30, 1998	Change	Change
Demand for Payment Notices Sent				
	186,954	192,384	-5,430	-2.8%
Levies Issued:				
Bank Accounts				
Wages	24,281	13,237	11,044	83.4%
Total Levies Issued	485,140	403,179	81,961	20.3%
	509,421	416,416	93,005	22.3%
Gross Revenue Collected for Child Support 1/				
Collection Volumes	\$67,894,827	\$63,036,043	\$4,858,784	7.7%
	748,621	646,293	\$102,328	15.8%
Cost of Operations				
Paid Hours	\$6,990,811	\$5,695,672	\$1,295,139	22.7%
	193,422	154,448	38,974	25.2%
Statistics				
Cost Per Paid Hour				
Revenue Collected Per Dollar Cost	\$36.14	\$36.88	\$33.23	
Revenue Collected Per Paid Hour	\$9.71	\$11.07	\$3.75	
	\$351.02	\$408.14	\$124.67	

^{1/} Does not include \$37,225,000 collected in 1998/99 nor \$26,334,000 collected in 1997/98 through the Interagency Intercept Program.

Exhibit F-3: Non-Tax Collection Program Vehicle Registration Collections

Comparative Schedule of Collection Activities

	Fiscal Year Ended June 30, 1999	Fiscal Year Ended June 30, 1998	Change	Percent Change
Demand for Payment Notices Sent	1,154,789	1,339,317	-184,528	-13.8%
Levies Issued:				
Bank Accounts	9,242	22,996	-13,754	-59.8%
Wages	163,474	197,571	-34,097	-17.3%
Total Levies Issued	172,716	220,567	-47,851	-21.7%
Gross Revenue Collected for DMV 1/	\$85,155,660	\$87,318,499	-\$2,162,839	-2.5%
Cases Closed	653,835	662,526	-8,691	-1.3%
Cost of Operations	\$5,486,859	\$6,671,621	-\$1,184,762	-17.8%
Paid Hours	124,261	176,001	-51,740	-29.4%
Statistics				
Cost Per Paid Hour	\$44.16	\$37.91	\$22.90	
Revenue Collected Per Dollar Cost	\$15.52	\$13.09	\$1.83	
Revenue Collected Per Paid Hour	\$685.30	\$496.13	\$41.80	

^{1/} Does not include \$5,919,000 collected in 1998/99 nor \$1,755,000 collected in 1997/98 through the Interagency Intercept Program.

Exhibit F4: Non-Tax Collection Program Student Loan Collections

Schedule of Collection Activities

Fiscal Year Ended June 30, 1999

	Fiscal Year Ended June 30, 1999	Fiscal Year Ended June 30, 1998	Change	Percent Change
Demand for Payment Notices Sent	50,034	155,567	-105,533	-67.8%
Demand for Fayment Notices Cent	30,034	133,307	-100,000	-07.070
Levies Issued:				
Bank Accounts	466	3,226	-2,760	-85.6%
Wages	192,831	118,137	74,694	63.2%
Total Levies Issued	193,297	121,363	71,934	59.3%
Gross Revenue Collected for Student Loan Debts	\$23,020,127	\$14,464,612	\$8,555,515	59.1%
Cases Closed	143,331	129,721	13,610	10.5%
Cost of Operations	\$2,391,928	\$2,590,152	-\$198,224	-7.7%
Paid Hours	106,912	74,572	32,340	43.4%
Statistics				
Cost Per Paid Hour	\$22.37	\$34.73	-\$6.13	
Revenue Collected Per Dollar Cost	\$9.62	\$5.58	-\$43.16	
Revenue Collected Per Paid Hour	\$215.32	\$193.97	\$264.55	

Exhibit G1: Other Non-Tax Programs Homeowner and Renter Assistance

Comparative Schedule of Activities

	Fiscal Year Ended	Fiscal Year Ended		Percent
	June 30, 1999	June 30, 1998	Change	Change
Number of Claims Processed				
Allowed from:				
Property Owners	13,907	17,388	-3,481	-20.0%
Renters	126,918	142,012	-15,094	-10.6%
Not Allowed from:				
Property Owners	822	598	224	37.5%
Renters	9,393	6,573	2,820	42.9%
Total Number of Claims Processed	151,040	166,571	-15,531	-9.3%
Amount of Claims Allowed				
Property Owners	\$1,148,123	\$1,394,682	-\$246,559	-17.7%
Renters	11,143,201	12,180,306	-1,037,105	-8.5%
Total Amount of Claims Processed	\$12,291,324	\$13,574,988	-\$1,283,664	-9.5%
Claimant Assistance Contacts Voice-Activated Response Phone Calls	45,193	61,220	-16,027	-26.2%
Manual Phone Calls, Correspondence,				
and Counter Contacts	74,658	79,785	-5,127	-6.4%
Total Claimant Assistance Contacts	119,851	141,005	-21,154	-15.0%
Cost of Operations	\$2,437,913	\$1,903,294	\$534,619	28.1%
•				
Paid Hours	114,776	58,112	56,664	97.5%
Statistics				
Total Cost Per Paid Hour	\$21.24	\$32.75	-\$11.51	-35.1%
Paid Hours Per Claim Processed	0.76	0.35	0.41	117.8%

Exhibit G2: Other Non-Tax Programs Political Reform Audit

Comparative Schedule of Activities

	Fiscal Year Ended June 30, 1999	Fiscal Year Ended June 30, 1998	Change	Percent Change
	Julie 30, 1333	Julie 30, 1330	Juange	Onange
Political Reform Audits Completed				
Candidates & Controlled Committees	77	207	-130	-62.8%
General Purpose Committees	149	58	91	156.9%
Lobbying Entities	4	66	-62	-93.9%
Statewide Measures	31	26	5	19.2%
Total Audits Completed	261	357	-96	-26.9%
Political Reform Audits in Process at FYE				
Candidates & Controlled Committees	120	20	100	500.0%
General Purpose Committees	4	40	-36	-90.0%
Lobbying Entities	0	4	-4	0.0%
Statewide Measures	18	3	15	500.0%
Total Audits in Process at FYE	142	67	75	111.9%
Cost of Operations	\$1,238,190	\$1,125,894	\$112,296	10.0%
Paid Hours	35,028	33,971	1,057	3.1%
Statistics				
Cost Per Paid Hour	\$35.35	\$33.14	\$2.21	6.7%
Paid Hours per Audit Completed	134.21	95.16	39.05	41.0%
Average Cost per Audit Completed	\$4,744.02	\$3,153.76	\$1,590.26	50.4%

GLOSSARY

GLOSSARY

A Abatement The partial or complete cancellation of a final tax assessment.

Apportioning A corporation whose business operations are conducted both within and outside of California and whose income is therefore apportioned to this state for taxing purposes.

Apportioning - Central Office An audit of an apportioning corporation conducted by telephone and correspondence from FTB's Sacramento office.

Apportioning - Field An audit of an apportioning corporation conducted at the corporation's place of business.

Assessment, Proposed (PA) Preliminary determination of additional tax liability by an audit of the taxpayer's return. The PA provides a time period during which the taxpayer may dispute part or all of the additional tax prior to the assessment's finality.

Assessment, Self Net tax liability as disclosed by the taxpayer on his or her tax return.

- Bank and Corporation Tax The administration, enforcement and collection of 1) franchise taxes on corporations doing business in California and 2) income taxes on corporations not doing business in California but having income from California sources.
- **C** Cancellation The partial or complete withdrawal of a proposed tax assessment.

Claim A taxpayer request for reduction or cancellation of self-assessed tax by means of an amended return, formal request for refund, or informal request by correspondence.

Collection, Non-Tax Collection of delinquent non-tax debts payable to other state and local governmental agencies.

Collection, Child Support Collection of delinquent child support payments on behalf of district attorneys and custodial parents.

Collection, Court-Ordered Debt Collection of delinquent penalties, forfeitures, court imposed fines and restitution orders on behalf of superior, municipal, and justice courts.

Collection, Vehicle Registration Collection of delinquent registration fees, transfer fees, vehicle license fees, use taxes when a car is purchased, and penalties for parking violations on behalf of the Department of Motor Vehicles.

Collection, Tax Collection efforts performed to collect personal Income taxes and bank and corporation taxes owed by the taxpayer on behalf of the State of California.

Contract Work Products and services provided by FTB to other entities, under contractual agreement, for which FTB receives reimbursement of costs.

- **D Desk Audits** Audits of personal income tax returns conducted by telephone and correspondence from FTB's Sacramento office.
- **E Estimate Processing** Receiving, depositing, perfecting, posting, and filing of estimate returns.

Exempt Corporation Audits Review of tax-exempt applications to determine eligibility for tax-exempt status and periodic review of exempt organizations to verify that their activities remain consistent with tax exemption criteria.

Federal Audit Report Audits Central office and field audits resulting from Internal Revenue Service tax assessments to individuals, estates, trusts, general, financial, and apportioning corporations.

Field Audits Audits conducted in locations other than FTB's central office in Sacramento and corresponding audit support activities within the central office.

Filing Enforcement Activities All manual and automated processing of filing enforcement information and assessments. The PIT Filing Enforcement program includes three sub-programs: Filing Enforcement, Residence Determination, and Investigations. The B&CT Filing Enforcement program includes four sub-programs: Filing Enforcement, Investigations, Secretary of State Penalty, and Revivor.

- **G**Gross Assessments The total dollar value of tax assessments issued through the filing enforcement process prior to cancellations and abatements.
- Homeowner and Renter Assistance Activities The authorization of partial repayment of property taxes or rents paid by senior citizens, disabled or blind individuals. Activities include designing and distributing claim forms and instructions, providing advisory services to claimants and processing claims.
- **Investigations** Activities necessary for prosecution of cases involving the willful failure to file a tax return, filing of fraudulent returns, and other criminal violations of the tax laws.
- **Legislation and Development** Bill analysis, legislation, regulations, formal rulings, information to other states, research of tax issues, and statistical analysis of revenues and costs.
- Mathematical Verification Substantiation of the mathematical accuracy of the tax return during the Return Processing function.
- Net Assessments A measurement indicator of the department's effectiveness in determining the correct tax base available for collection to the General Fund. Determined by Gross Assessments, less cancellations and abatements, less reductions of self-assessed tax.

Non-Admitted Insurance Tax Collection of tax paid by an insurance policyholder who had purchased a policy from a non-California based insurance broker or from a company not authorized to do business in California.

Non-Apportioning A corporation whose business income is solely from within California.

Non-Apportioning Central Office Audits conducted within FTB's central office in Sacramento of non-apportioning corporations.

Non-Apportioning Field Audits conducted in a California location other than at the central office of non-apportioning corporations. Activities include both the field audit and central office support activities.

Pass-Through Entities Business entities having a filing requirement of informational returns, rather than tax returns. Examples include partnerships and tax exempt corporations.

Political Reform Audits Audits and field investigations of randomly selected committees supporting or opposing candidates and statewide measures, any committee spending \$10,000 or more, and campaign statements and lobbyist reports filed with the Secretary of State except those filed with federal or local offices, the State Controller, or the Board of Equalization.

Residency Determination A PIT Filing Enforcement sub-program involving activities necessary to determine a non-filer's legal state of residency.

Return Forms and Instructions Activities associated with the design, review, print, and distribution of tax forms, instruction booklets, form letters, and other official documents used in the course of conducting the department's business.

Return Processing The receiving and processing of returns and related payments, perfection, keypunch, EDP controls, computer operation, accounts receivable clean-up, filing in Central Files and the ultimate removal of returns for destruction.

Self-Assessment Activities All services performed by the department to assist taxpayers in complying with the tax laws.

Self-Assessed Tax The amount of tax liability determined by the taxpayer on his or her tax return, certain penalties related to the self-assessed tax (ex: late filing penalty), and certain accrued interest (ex: due to late filing).

Settlement Activity An alternative method of resolving civil tax disputes resulting from audit or filing enforcement activities other than through litigation.

Tax Tax, penalties, and interest.

Tax Audit Activity Automated and manual activities performed to determine the correct tax liability for individuals and corporations.

Taxpayer Assistance Automated and manual dissemination of information to taxpayers, upon their request, regarding pre-filing assistance, forms requests, and filing requirements. Taxpayer assistance services related to audit, filing enforcement, collections, and other departmentally administered services are included in their respective programs.

NOTES: